Patent Damages & Valuation



Washington State Patent Law Association March 25, 2009 David Yurkerwich CRA International, Inc.

How Are The IP Value Sands Shifting? Given....

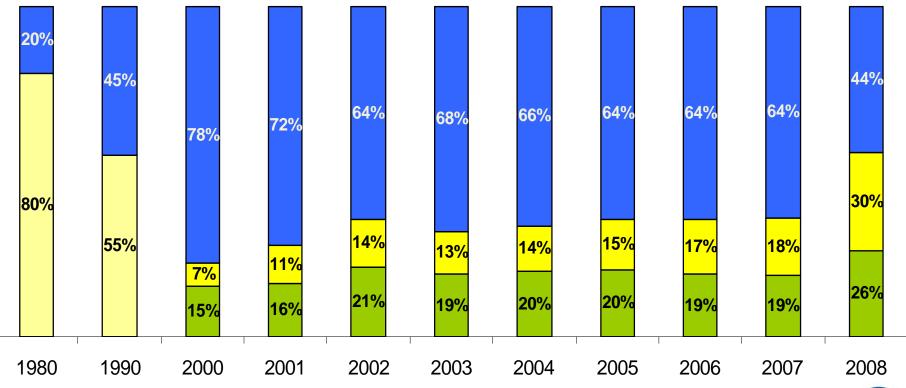
- New accounting rules
- Supreme court decisions
- Increased global patenting
- Public awareness (e.g. RIM)
- New patent investors/alliances
- Increased brokerage/auction activity
- Pending legislation
- The new economy



Market & Book Value S&P 500 1980-2008

Market Over Book Value

- □ Intangible Book Value
- Tangible Book Value
- Total Book Value





3 Source: Capital IQ; Accenture Enterprise Performance Management Research & Insights (1980 & 1990 data) **Patent Valuation Context Differences**

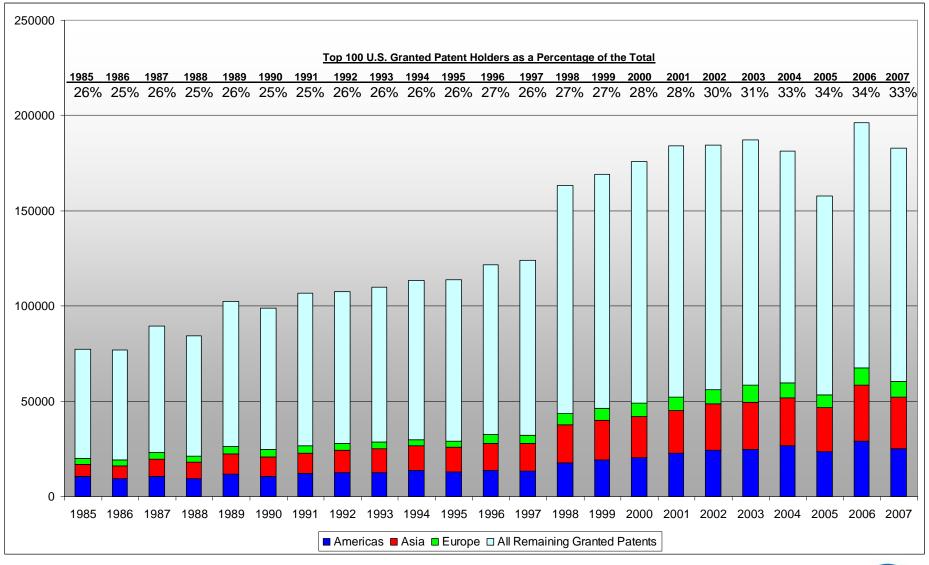
- Lost Profit Damages
- Reasonable Royalty Damages
- Purchase Price Allocation
- Transfer Pricing
- Investment
- Licensing
- Sales



David Yurkerwich Background

- Vice-President CRA International ("Charles River Associates")
 - InteCap, Inc. Founder, CEO and Chairman
 - Peterson Worldwide Founder, President and Vice-Chairman
 - Arthur Andersen & Co. Audit & Consulting Manager
- Education & Credentials
 - B.S. Business Administration Villanova University
 - Certified Public Accountant
 - Certified Valuation Analyst
 - Accredited in Business Valuation
- IP Experience
 - Expert valuation testimony in over 40 infringement matters
 - Routinely identify value, market and negotiate transactions





Top 100 U.S. Granted Patent Holders by Region vs. All remaining U.S. Granted Patents



Source: Intellectual Property Owners Association

Countries of Origin	2003	2004	2005	2006	2007	Change Compared to 2006
United States of America	41,031	43,351	46,809	51,241	53,147	3.7%
Japan	17,414	20,264	24,869	27,022	27,732	2.6%
Germany	14,662	15,214	15,984	16,728	17,889	6.9%
Republic of Korea	2,949	3,558	4,688	5,945	7,066	18.9%
France	5,171	5,184	5,748	6,243	6,523	4.5%
United Kingdom	5,206	5,027	5,084	5,091	5,610	10.2%
China	1,295	1,706	2,503	3,949	5,470	38.5%
Netherlands	4,479	4,284	4,500	4,534	4,165	-8.1%
Switzerland	2,861	2,898	3,291	3,600	3,728	3.6%
Sweden	2,612	2,851	2,883	3,323	3,646	9.7%
Italy	2,163	2,189	2,349	2,708	2,911	7.5%
Canada	2,271	2,104	2,319	2,573	2,827	9.9%
Australia	1,680	1,837	1,996	2,002	2,071	3.5%
Finland	1,557	1,672	1,893	1,844	1,994	8.1%
Israel	1,129	1,227	1,454	1,594	1,719	7.9%
All Others	8,722	9,263	10,363	11,185	11,901	6.4%
Total	115,202	122,629	136,733	149,582	158,400	5.9%

Source: WIPO Statistics Database



ISO Proposal on Patent Valuation

- Submitted by Germany December 2007
 - The intended standard was to specify requirements for valuation process in various contexts.
 - mergers and acquisitions
 - transfer
 - licensing
 - reporting
 - taxation



NWIP - Patent Valuation Voting Results						
Member Body	Yes	No	Abstain			
Armenia	Х					
Australia	Х					
Austria	Х					
Brazil			Х			
Canada		Х				
China	X X					
Colombia	Х					
Egypt	Х					
Finland		Х				
France	Х					
Germany	Х					
Ireland	Х					
Israel	Х					
Italy	Х					
Japan		Х				
Korea Rep.	Х					
Morocco	Х					
Netherlands		Х				
Norway	Х					
Singapore	Х					
South Africa		Х				
Spain		Х				
Sweden	Х					
United Kingdom		Х				
USA		Х				
Total	16	8	1			

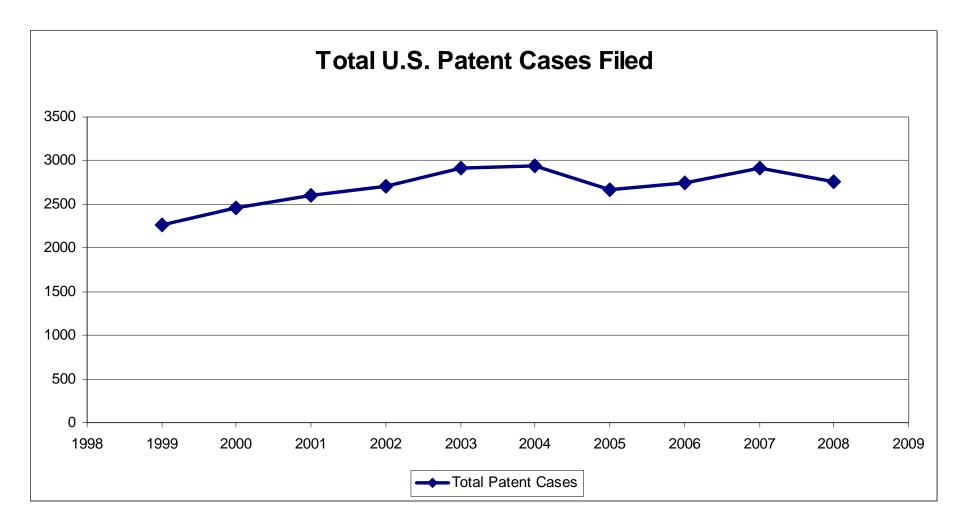
NWIP - Patent Valuation Voting Results



USA - ANSI

- Patent valuation is a complicated subject involving a number of businesses, legal and technical variables that are dependent on the type of transactions and specific geographic regions involved.
- It is unlikely that these kind of variables can be made to follow a set of specific rules applicable to diverse global legal frameworks.
- A robust patent valuation methodology would either need to be sufficiently abstract ... or be tailored to particular geographies...





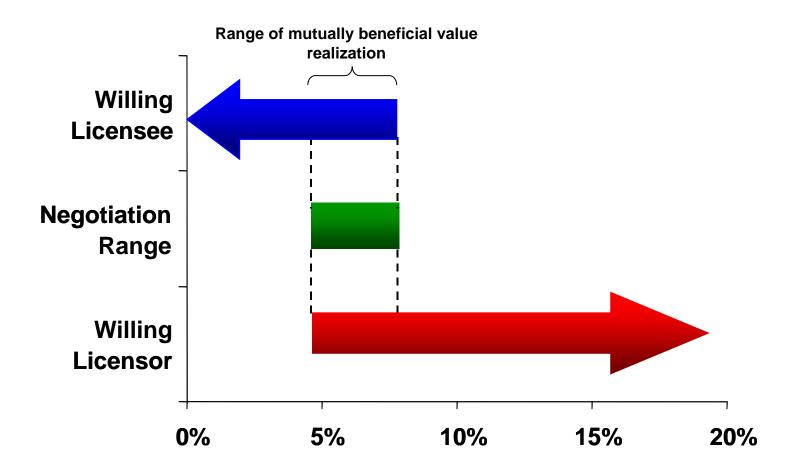


35 U.S.C. § 284 (Patent Damages)

"Upon finding for the claimant the court shall award the claimant damages adequate to compensate for the infringement, but in no event less than a reasonable royalty for the use made of the invention by the infringer, together with interest and costs as fixed by the court."



Successful Business Negotiations Basic premise of doing a deal...





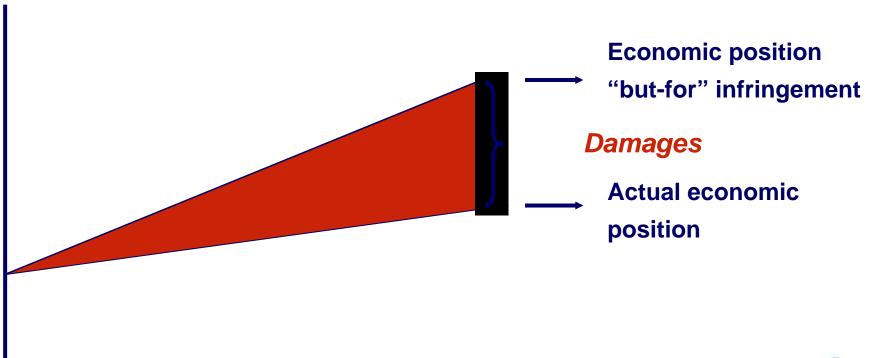
PATENT VALUATION CONSIDERATIONS

- 1. Valuation Context (litigation, financial reporting etc.)
- 2. Timing of Negotiation (pre or post market introduction)
- 3. Demand for Patented Technology (market appeal)
- 4. Extent of Use (past and future)
- 5. Availability of Acceptable Non-Infringing Alternative
- 6. Dependence on Other Patented Technology (royalty stacking)
- 7. Comparability of Other licensed Patented Inventions
- 8. Profitability of Patented Invention and Related Product or Service
- 9. Existence of Derivative or Convoyed Sales
- **10. Degree of Competition Between the Parties**



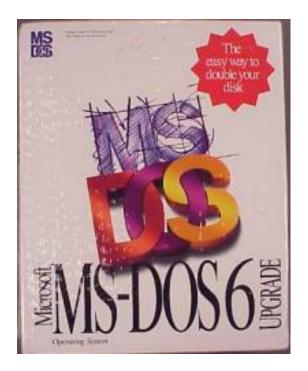
Lost Profits

• Patent owners must show they would have made some or all of the sales taken by the infringer "but-for" the infringement





- Stac was introduced data compression software which allowed PC users to double their hard drive capacity
- Microsoft was launching an upgrade to its operating system and was searching for a selling feature





Lost Profit Assumptions/Proof

- 1. The 009 & 745 Patents were valid and found to be infringed.
- 2. There was *significant* demand for data compression at the time of infringement.
- 3. There were *no* other products in the marketplace acceptable to customers that did not infringe Stac's patents.
- 4. Stac *did* have the capacity to manufacture more product and distribute more product to the potential customers.
- 5. Stac *did* have the ability to calculate the amount of loss.



Damages Conclusion

Lost Profits

Reasonable Royalty

Lost Interest

Total Damages

\$70 million + \$47 million + <u>\$2.4 million</u> \$120 million

INTERNATIONAL

 Parties settled with Microsoft agreeing to pay \$43 million over 43 months and agreeing to purchase \$40 million of Stac's non-convertible preferred stock in exchange for rights to Stac's patents





- Patented technology to increase data transmission rate over cellular telephone networks
- Met with Rockwell under NDA to demonstrate technology and negotiate license
- Celeritas filed suit in Sep 1995 claiming:
 - Patent infringement
 - -Breach of a NDA
 - -Misappropriation of trade secrets



- Celeritas did not seek injunctive relief
- Asked the jury to award damages base on license being negotiated between the parties in January 1995
- Stipulated it would accept highest of damage claims for
 - Patent infringement
 - Breach of NDA
 - Theft of trade secrets



- Rockwell and Celeritas had history of lump sum licenses
- Relied on projected sales discounted to net present value
- Established reasonable royalty rate based on other licenses
- Estimated lump-sum amount that Rockwell "would have" paid
- Patent infringement damages amounted to \$57,658,000
- Able to benchmark for jury with AT&T lump sum settlement



- Jury found Rockwell liable and awarded damage amounts for all three causes of action
 - Patent Infringement: \$57,658,000
 - -Breach of Contract: \$57,658,000
 - -Trade Secrets:
- \$26,850,000



The CAFC later found the patent invalid, but affirmed the \$57.7 million award for the breach of the NDA In the opinion, Justice Allan D. Lourie wrote:

"The evidence established that lump-sum paid-up licenses based on projected royalties were common in the industry...

...By adopting this lump-sum amount as the proper measure of damages, the jury implicitly accepted the expert's methodology."



NTP v. RIM

- NTP was an individually run licensing firm in VA with minimal revenue and no employees
- RIM introduced its BlackBerry[™] brand service and products in January 1999
- Suit filed November 2001
- Asserted over 40 claims from 5 patents





NTP v. RIM

- How much was the settlement?
- Was the original jury award greater than \$100 million?
- Was the effective jury royalty rate less than 6%?
- What was included in the jury royalty base?



"The royalties received by the patentee for the licensing of the patent in suit, proving or tending to prove an established royalty."

- No licenses of the patents in suit to independent third parties that would prove or tend to prove an established royalty
- NTP does not produce any products under the patents and its business objective is to license the patents in suit to others



"The rates paid by the licensee for the use of other patents comparable to the patent in suit."



NTP - Musika

- RIM is paying royalties under a number of licenses
- No single rate suggested by licenses
- Overall royalty range 5.5 12%
- Group of licenses tend to suggest a royalty rate
 In the lower half of overall range (5.5 8.5%)



RIM - Donaldson

- Provide insight into industry practice and some guidance in determining a reasonable royalty
- Licenses illustrate per-unit royalty based on revenue from hardware
- Negotiation would recognize Qualcomm rate of 5 to 6.5% as absolute maximum -Patents in suit have much less value



"The nature and scope of the license, as exclusive or nonexclusive; or as restricted or non-restricted ..."

- Hypothetical negotiation would be non-exclusive license for the United States with no restrictions on scope
- Neutral effect on reasonable royalty



"The licensor's established policy and marketing program to maintain his patent monopoly by not licensing others ..."

- NTP is a licensing company and does not have an established policy to maintain a patent monopoly on the patented products, methods and services = No effect on royalty rate
- NTP has offered licenses to over 40 other companies without success. Would have incentive to license RIM under favorable terms = Lower reasonable royalty



"The commercial relationship between the licensor and licensee, such as, whether they are competitors..."

- Agree they are not competitors
- Musika says would push to lower end of range but no less than 5.5%
- Donaldson says would lower the rate



"The effect of selling the patented specialty in promoting sales of other products of the licensee; ... value of the invention to the licensor as a generator of sales of his non-patented items; and the extent of such derivative or convoyed sales."

Musika

- Not aware of any convoyed sales by RIM at time
- No effect on royalty rate

Donaldson

- Royalty base is revenue from sales of BlackBerry devices
- Revenue generated from sales of enterprise software would raise the reasonable royalty rate



"The duration of the patent and the term of the license."

Both agree license is for duration of patents

Musika

- Patents which have significant time remaining
- Effect = Higher royalty rate

Donaldson

- Patents at issue extend beyond typical technology life cycle
- Effect = Neutral to positive



"The established profitability of the product made under the patent; its commercial success; and its current popularity."

Musika

- Profits projected to be very high
- Factors suggest royalty rate greater than mid point of 8.75%

Donaldson

- NTP does not manufacture products and thus has not shown any established profitability, commercial success or popularity
- Effect of this factor would lower reasonable royalty



"The utility and advantages of the patent property over the old modes or devices, if any, that had been used for working out similar results."

"The nature of the patented invention; the character of the commercial embodiment of it as owned and produced by the licensor; and the benefits to those who have used the invention."



NTP – Musika (9 & 10)

- Great improvement over prior pull technology and other methods that required mobile users to have a laptop computer with a modem and access to telephone jack to retrieve their email
- RIM and outside analysts consistently promoted the push technology employed in RIM products covered by NTP patents
- Factors have positive influence on the royalty rate



RIM – Donaldson (9 & 10)

- Users have convenience of ready access to e-mail
- Mixed reviews from focus groups
- Balance of advantages provided by BlackBerry with uncertain demand and consumer acceptance
- Effect would raise reasonable royalty



Georgia-Pacific Factor 11

"The extent to which the infringer has made use of the invention; and any evidence probative of the value of that use."

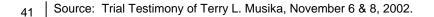


NTP - Musika

- Merrill Lynch
 - Determined at least 80% of the value of the BlackBerry product associated with accessing email
 - Felt "the ability to access email in real time and return messages with RIM's BlackBerry [was] a breakthrough"

• Factors have positive influence on royalty rate





RIM - Donaldson

- BlackBerry solution has been a developing market
- At time of hypothetical negotiations numerous risks were involved in trying to make the product a commercial success
- RIM experienced a loss from operations during the period from date of hypothetical negotiations to the present
 - EBIT Margin of 11.8% in 2000, -2.1% in 2001, -11.3% in 2002 and
 -6.6% in 2003 (est.)
- Effect would lower reasonable royalty





Georgia-Pacific Factor 12

"The portion of the profit or of the selling price that may be customary in the particular business or in comparable businesses to allow for the use of the invention or analogous inventions."



NTP - Musika

- Not aware of customary royalty rate or profit percentage for comparable businesses
- No effect on royalty rate



RIM - Donaldson

- Royalty rates for a patent-only license in the semiconductor and communication industries range from less than 1% to approximately 5-6%
- In competitive industry limit to total royalty burden (i.e. royalty stacking)
 - RIM already pays royalties on BlackBerry devices to many patent owners
- Effect would lower reasonable royalty





Georgia-Pacific Factor 13

"The portion of the realizable profit that should be credited to the invention as distinguished from non-patented elements, the manufacturing process, business risks, or significant features or improvements added by the infringer."



NTP - Musika

- RIM launched first North American BlackBerry advertising/branding campaign in April 2000
- Merrill Lynch Report (May '99)
 - "It's really access to corporate information such as emails rather than to the Internet that we expect will drive demand for RIM-like appliances."
- Positive effect on royalty rate





RIM - Donaldson

- RIM faced significant business risks in developing BlackBerry market (acceptance, competition, rapid technological change)
- RIM developed business plans and models prior to or contemporaneous with the date of hypothetical negotiations that anticipated continued large operating expenses and low profits (even losses) from operations over several years
- RIM developed numerous advantages and product differentiation features for its BlackBerry which have contributed substantially to its success
- RIM developed its business at substantial cost as evidenced by SG&A and R&D expenses and capital investments
- Factors would lower reasonable royalty





Georgia-Pacific Factor 15

"The amount that a licensor (such as the patentee) and a licensee (such as the infringer) would have agreed upon (at the time the infringement began) if both had been reasonably and voluntarily trying to reach an agreement; that is, the amount which a prudent licensee -- who desired, as a business proposition, to obtain a license to manufacture and sell a particular article embodying the patented invention -- would have been willing to pay as a royalty and yet be able to make a reasonable profit and which amount would have been acceptable by a prudent patentee who was willing to grant a license."



NTP - Musika

- Established reasonable royalty ranged based on minimum the licensor would accept (5.5%) and maximum a licensee would pay (12%)
- Georgia-Pacific Factors
 - 5 and 8 most relevant and significant to circumstances of this case
 - 2 represented the only other specific data point
 - Others neutral or positive
- Concluded that rate would be 7.13% (mid-point of 5.5 and 8.75%)



RIM - Donaldson

- Wireless e-mail had good potential but not overwhelming demand for such a service
- Significant risks associated with commercial success
- Licensing practices in the semiconductor and data communications industries: 1% to 5-6%
- Industry practice of calculating royalties based on revenue from sales or hardware (not including service fees)
- Patents in suit never licensed
- RIM license from NTP would put RIM at competitive disadvantage to competitors
- Reasonable royalty range in case equal to 1-3% of BlackBerry handheld revenues
- Within royalty range most appropriate rate would be 1.5%



Quantifying Damages

NTP - Musika

- Estimated device, server & service revenues
- Multiplied total by 7.13% (mid point of 5.5 and 8.75%)
- Total damages amounted to \$28.9 Million

RIM - Donaldson

- BlackBerry device revenues only
- Multiplied by 1.5%
- Total royalty for BlackBerry handheld devices would be \$3.1 Million



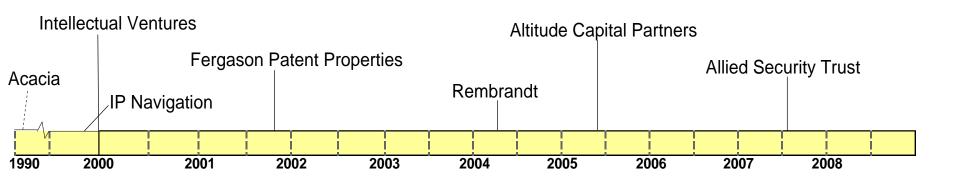
NTP v. RIM

Final Outcome

- Jury awarded \$23 million based on 5.7% royalty on 11/21/02
- Judge awarded \$33 million on 8/5/03 (plus interest, fees and enhanced damages of \$20 million)
- In March 2005 a settlement of \$450 million was being negotiated
- In March 2006 the parties reached a settlement of \$612.5 million



Selected IP Investors







Company Profile: IP Navigation Group; Orion IP, LLC

Founder/CEO: Erich Spangenberg

Date Created: Unknown

Business Type: Patent Licensing & Enforcement

Related Transactions:

•Orion has been a party to roughly 100 litigation settlements. As of October 2007, the company generated approximately \$72.3 million in revenues, primarily from litigation settlements.



<u>Company Profile</u>: Acacia Research Corporation <u>Date Created</u>: 1993 – Reincorporated in 1999 <u>Founder/CEO</u>: Paul Ryan <u>Business Type</u>: Patent Licensing & Enforcement <u>Statistics:</u>

- Publicly traded since 1995
- Market Capitalization of \$134.0 million as of 4/03/09
- 2007 Revenues of \$52.6 million
- •2008 Revenues of \$48.2 million





Company Profile: Fergason Patent Properties, LLC

Date Created: 2001

Founder/CEO: James L. Fergason

Business Type: Patent Licensing & Enforcement

<u>Licensees</u>: Panasonic, LG, Seiko Epson, Sharp, Samsung, JVC, Sony

• Owns over 35 patents in the areas of electronic displays and liquid crystal technology





Company Profile: Rembrandt IP Management, LLC

Date Created: 2004

Founder/CEO: Paul Schneck

Business Type: Litigation Finance/Investment

Statistics:

- Acquired 200 patents and engaged in 15 lawsuits since inception
- Recent activity: Received \$41 million judgment from Novartis



Company Profile: Altitude Capital Partners

Date Created: 2005

Founder/CEO: Robert Kramer & Warren Hurwitz

Business Type: Litigation Finance & Investment

Transactions:

- Completed thirteen transactions in sixteen different portfolio companies
- February 2008: Invested \$11 million in Intrinsity, Inc.
- February 2007: Invested \$35 million in Visto Corporation
- February 2007: Invested \$8 million in Deep Nines Inc.





Company Profile: Intellectual Ventures, Inc.

Date Created: 2000

Founder/CEO: Nathan Myhrvold

Business Type: Institutional Patent Aggregator

<u>Members</u>: Microsoft, Intel, Apple Computer, Sony, Nokia, eBay, Google, SAP AG, Nvidia Corp. and others

• Investors are reported to include private companies as well as pensions and endowments



Intellectual Ventures Identified US Patents

- Thomas Ewing investigated IV transactions
- Produced report version 1.1 in September 2007
- Methodology:
 - Review of open literature to identify IV shell companies
 - Review of corporate records of IV shell companies
 - USPTO databases revealed assigned or licensed patents
 - Review of patent prosecution and sales records
 - Process performed iteratively
 - Identification of key employees signing paperwork
 - Verification that IV entity is managed by an IV employee



Summary of IV Identified US Patents

Intellectual Ventures Identified US Patents Overview											
US Patents 2055 73.2%											
US Patent Applications	754	26.8%									
Total 2809 100.0%											
Intellectual Ventures Source of US Patents											
US Patents sourced from Companies	US Patents sourced from Companies 1857 90.4%										
US Patents sourced from Individuals	198	9.6%									
Assignee Contribution - Identified IV US Patents											
Top 30 Assignees of Patents [1]	1047	50.95%									
US Patents from Universities	105	5.11%									
US Patents from Government Agencies	51	2.48%									

[1] Non-individuals were original assignee



Original Assignees of Identified US Patents Assigned to Intellectual Ventures

Top 30 Original Assignees - patents acquired by Intellectual Ventures

Original Assignee	US Patents
MOTOROLA INC	76
AT&T	71
TELIA AB	62
MICROELECTRONICS & COMPUTER	61
NCR CORP	53
NORTEL NETWORKS	52
NEOMAGIC CORP	51
NIPPON STEEL CORP	49
US NAVY	45
FUJITSU LTD	44
FRANCE TELECOM	37
AEROSPACE CORP	35
THOMSON CSF	35
LOCKHEED MARTIN	34
ADVANCED MICRO DEVICES INC	30
UNIV RUTGERS	29
SECR DEFENCE BRIT	27
ZEN RES NV	24
MITSUBISHI CORP	24
COMMISSARIAT ENERGIE ATOMIQUE	23
MARCONI COMM INC	21
DEW ENGINEERING AND DEVELOPMENT LTD	20
AGFA CORP	20
MITRE CORP	20
UNIV NEW MEXICO	19
GEN MAGIC INC	18
CASTLEWOD SYSTEMS INC	17
ENHANCED MEMORY SYSTEMS INC	17
IOMEGA CORP	17
ACTIVCARD INC	16
Total US Patents	1047 🖊

Assignees of Intellectual Ventures Identified US Patents

Top 30 Intellectual Ventures entities with reassigned US patents

Intellectual Ventures Entity Name	US Patents
Data Advisors LLC	90
Voice Signals LLC	68
Stovokor Technology LLC	62
Steinmetz Electrical LLC	59
Jasper Wireless LLC	57
Faust Communications, LLC	56
Independence Manzanar LLC	56
Pegre Semiconductors, LLC	55
Bixenta Ventures LLC	50
Discobolus Management, LLC	48
Dosa Advances LLC	45
Remote Access, LLC	41
Fahrenheit Thermoscope, LLC	40
Mineral Lassen LLC	39
Purple Mountain Server LLC	39
KMB Capital Fund LLC	35
Newcomen Engine LLC	35
Lujack Systems LLC	28
Intarsia Software LLC	27
Wengen Wireless LLC	27
Xantima LLC	27
Coolidge Casa Grande LLC	26
Dragsholm Wireless Holdings LLC	26
Ben Franklin Patent Holding LLC	24
Gallitzin Allegheny LLC	24
Nevada Asset Liquidators, LLC	23
Green Wireless LLC	22
Null Networks LLC	21
Rose Blush Software LLC	21
Straight Signals LLC	21
Total US Patents	1192



Summary of Intellectual Ventures US Patent Portfolio

Intellectual Ventures entities with reassigned US patents from Original Assignees

IV Entity	Original Assignee	Hits						
Data Advisors LLC	TELIA AB	62						
	SONERA OYJ	13						
	FINLAND TELECOM OY	Z						
	Individual(s)	3						
	BAYER CORP							
	CISCO ERICSSON							
	IBM	1						
	PACTIV CORP	1						
	THK CO LTD BELDEX CORP	1						
	THOMSON CSF	1						
	US PLAYING CARD COMPANY	1						
	Data Advisors LLC Total	90						
Voice Signals LLC	MOTOROLA INC	67						
5	LAMINAR FLUID CONTROLS INC	,						
	Voice Signals LLC Total	68						
Purple Mountain Server LLC	ENHANCED MEMORY SYSTEMS INC	17						
	RAMTRON CORP	10						
	RAMTRON CORP NMB SEMICONDUCTOR COMPANY LTD	6						
	PURPLE MOUNTAIN SERVER LLC	3						
	IBM	2						
	RAMTRON INT CORP NIPPON STEEL SEMICONDUCTOR CO	1						
	Purple Mountain Server LLC Total	39						
Rose Blush Software LLC	SMARTPATENTS INC	5						
	AURIGIN SYSTEMS INC	7						
	ROSE BLUSH SOFTWARE LLC	2						
	WAVERLEY HOLDINGS INC	4						
	Rose Blush Software LLC Total	21						
	CALIFORNIA INST OF TECHN	1;						
Cellular Elements, LLC								



Company Profile: Allied Security Trust

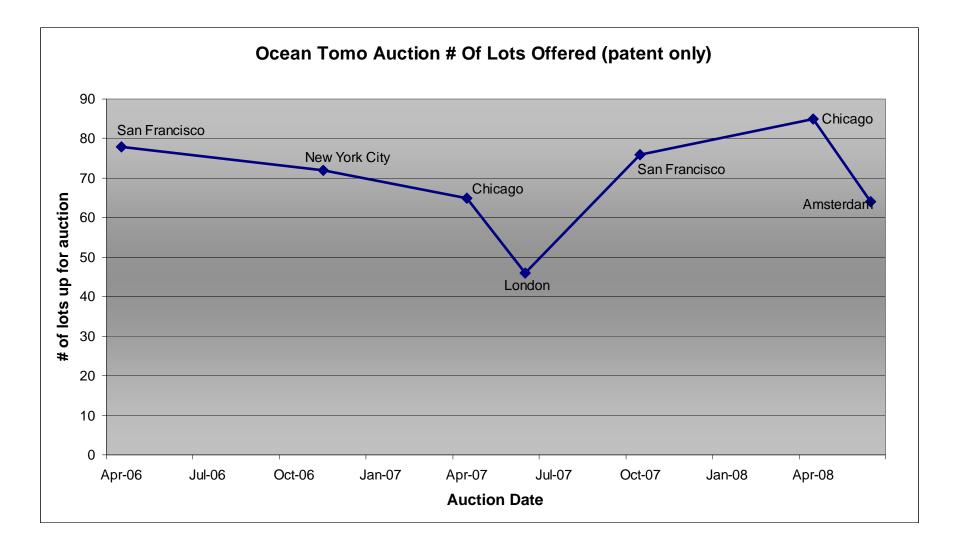
Date Created: 2005

CEO: Daniel McCurdy

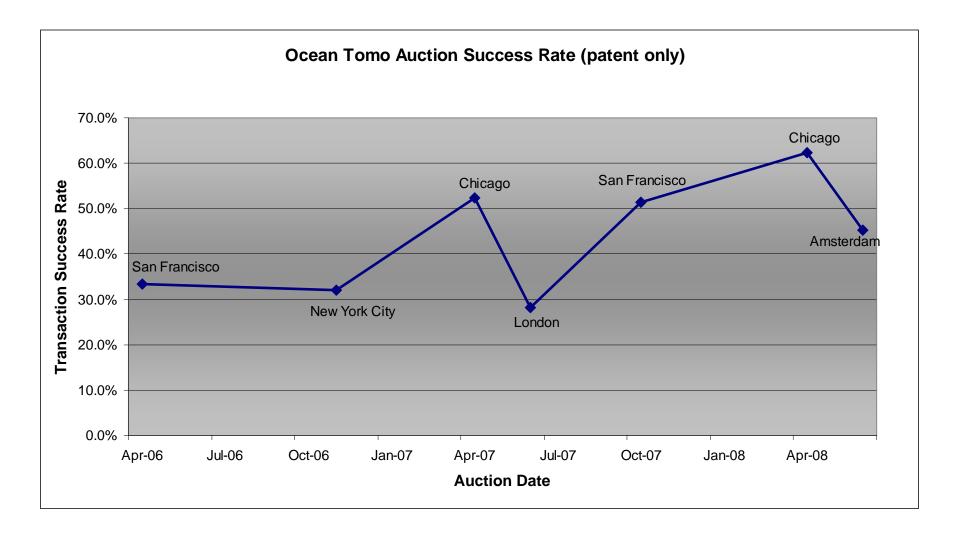
Business Type: Institutional Patent Aggregator

<u>Members:</u> Eleven members including: Sun Microsystems, Motorola, Hewlett-Packard, Verizon, Cisco, Google and Ericsson

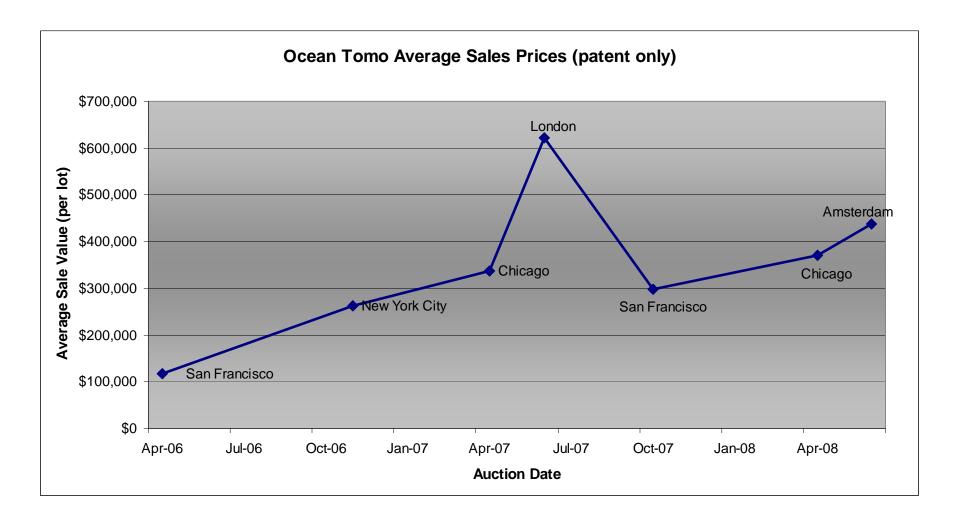














Ocean Tomo Auctions – Top Original Assignees

• Top 25 original assignees on US patents being sold at auction

Original Assignee Name	Total
Individual(s)	156
DISCOVISION	82
EATON CORP	50
CYPRESS SEMICONDUCTOR CORP	16
CLOROX CO	13
NORDSON CORP	10
SUN MICROSYSTEMS INC	9
COMPETITIVE TECH INC	9
PHILIPS ELECTRONICS NA	8
NEDERLAND PTT	8
FORD MOTOR CO	7
ONETTA INC	7
SNELL & WILCOX LTD	7
METADIGM LLC	6
IMAGE TELECOMMUNICATIONS CORP	5
GENGHISCOMM CORP	5
SIEMENS AG	4
AGERE SYSTEMS INC	4
ISLAND SOFTWARE INC	4
NONLINEAR SOLUTIONS INC	4
RADIO TELECOM & TECHNOLOGY INC	4
SHAKTI SYSTEMS INC	4
UNITED TECHNOLOGIES CORP	4
UNIV MINNESOTA	4
VERVE L.L.C.	4



Ocean Tomo Auctions – Top Reassignments

• Top 25 reassignments on US patents post auction

Rank	Reassigned Assignee	Total
1	MID-AMERICA COMMERCIALIZATION CORPORATION	19
2	BOOKHAM TECHNOLOGY PLC	17
3	MADISON ISLAND LLC	17
4	INTELLECTUAL VENTURES	15
5	DOT ASSETS NO. 12 LLC	11
6	WAITE INVENTORY CONSULTING LLC	10
7	YAKISAMI CAPITAL CO. L.L.C.	7
8	LOT 42 ACQUISITION FOUNDATION LLC	6
9	NATIONAL INSTITUTE FOR STRATEGIC TECHNOLOGY	6
	ACQUISITION AND COMMERCIALIZATION	
10	DOT ASSETS NO. 10 LLC	5
11	LOT 17 ACQUISITION FOUNDATION LLC	5
12	LOT 20 ACQUISITION FOUNDATION LLC	5
13	LOT 41 ACQUISITION FOUNDATION LLC	5
14	AUCTNYC 4 LLC	4
15	AUCTNYC 7 LLC	4
16	DOT ASSETS NO. 3 LLC	4
17	JORDAAN CONSULTING LTD. III LLC	4
18	LOT 18 ACQUISITION FOUNDATION LLC	4
19	OMNITURE INC.	4
20	WI-LAN INC.	4
21	AUCTNYC 19 LLC	3
22	DOT ASSETS NO. 8 LLC	3
23	JORDAAN TECHNOLOGIES L.L.C.	3
24	LOT 16 ACQUISITION FOUNDATION L.L.C.	3
25	RALVIN REMOTE GMBH L.L.C.	3



Phased Transaction Approach

IP Analytics Identify opportunities based on technology research



IP Valuation Value opportunities based on market research



IP Marketing

Develop packages to approach/meet with multiple targets



IP Transaction

Present detailed models to negotiate price

Unova IP Background



- Unova's Intermec was a pioneer in mobile computing and data capture technologies
- Unova had broad patent protection in it's core vertical space
 - Implemented assertion program for smart battery patents & RFID patent licensing program
 - Decided to license core technology into non core markets



802.11 Assignees

Priority Filings with US Patent in Family by Assignee in 802.11																					
Assignee Name	'85	'86	'87	'88	'89	'90	'91	'92	'93	'94	'95	'96	'97	'98	'99	'00	'01	'02	'03	'04	Total
Motorola					2	3	6	9	6	11	5	13	9	21	13	7	13	12	6	1	137
IBM Corp.						5	3	2	7	15	6	8	3	9	7	3	2	1			71
Nokia							1		1	1	2	5	3	12	23	13	7	3			71
Ericsson						2	1	3	3	2	1	7	9	16	12	8	2				66
Unova / Intermec		1		1	2	4	9		4	2	3	2	4	2	4			1			39
Intel Corp.									2	1	2	1	2	1	4	3	2	4	1		23
Hewlett-Packard						1		1		2	2	1	1		1		5	1			15
Qualcomm														4	1	5	2	3			15
Broadcom Corp.						2	1	1			1				2	1		5			13
Advanced Microdev										1	3	1	1				1	4			11
Microsoft Corp.											1		2			2	1	2	2		10
Sun Microsystems								2	1	1		1			1						6
Micron								1				1									2
Grand Total		1		1	4	17	21	19	24	36	26	40	34	65	68	42	35	36	9	1	479



News Release

UN**()**VA

UNOVA Sells Patents to Broadcom

WOODLAND HILLS, CA - Thursday, **December 26, 2002** - UNOVA, Inc. (NYSE:UNA) today announced it has **sold approximately 150 of its domestic and foreign patents and patent applications to Broadcom Corporation for \$24 million.**

The patents purchased relate to wireless local-area networking and **wireless communications** including dual-radio access points and hierarchical networks. In addition, Broadcom purchased UNOVA's patents for **dynamically switchable power supplies** and personal video recorders. Broadcom Pays Intel \$60M to Settle All Litigation Electronic News, 8/8/2003

- Broadcom Corp. paid Intel Corp. \$60 million in two equal installments to settle all outstanding litigation
- Broadcom and Intel entered into a separate comprehensive cross-license agreement covering patents owned or controlled by either party or its subsidiaries having a first effective filing date any time through August 7, 2008
- No fees or royalties accompany the crosslicense agreement



Federal Jury Finds That Qualcomm Infringes Three Broadcom Patents

IRVINE, Calif., May 29, 2007 /PRNewswire-FirstCall via COMTEX News Network/ -- Broadcom Corporation (Nasdaq: BRCM), a global leader in semiconductors for wired and wireless communications, announced that a unanimous federal jury today found that certain Qualcomm Incorporated (Nasdaq: QCOM) cellular baseband chips and software infringe claims of three Broadcom patents, and awarded Broadcom **\$19.64 million in damages** for Qualcomm's past infringement.



PATENT VALUATION CONSIDERATIONS

- 1. Valuation Context (litigation, financial reporting etc.)
- 2. Timing of Negotiation (pre or post market introduction)
- 3. Demand for Patented Technology (market appeal)
- 4. Extent of Use (past and future)
- 5. Availability of Acceptable Non-Infringing Alternative
- 6. Dependence on Other Patented Technology (royalty stacking)
- 7. Comparability of Other licensed Patented Inventions
- 8. Profitability of Patented Invention and Related Product or Service
- 9. Existence of Derivative or Convoyed Sales
- **10. Degree of Competition Between the Parties**







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